

## Principles for an Integrated Governance Model

While details of the integrated model would need to be finalized by the legislature, the following principles should guide its design:

- **The authority to make transit board appointments should remain largely within the region and should ensure balanced representation from Chicago, Suburban Cook County, and the Collar Counties.** Appointments should be made by the Mayor of Chicago, the Cook County President, and the chief elected officials of the Collar Counties (DuPage, Kane, Lake, McHenry, and Will).
- **Reflect the state's vital interest in the success of transit in northeastern Illinois.** The state should continue to provide financial support to the system and the Governor should have representation on the transit board.
- **To promote a regional perspective,** any board action shall require the vote of a majority of the board and must include votes from each participating region: Chicago, Cook County, the Collar Counties, as well as the State.
- **Provide clear accountability for the CEO and operating divisions.** Board committees shall include members from each of the three regions and the state.
- **Provide near term stability with the ability to evolve.** Initially, the funding allocations to operating units should follow historical practice to ensure that current service and funding levels do not diminish. In response to a thorough, unified regional planning process, these should change over time to meet the changing needs of the region.
- **Reduce overhead and administrative costs and invest savings in transit operations.** As soon as practicable, consolidate back office functions and establish performance based management practices.